COMMUNITY FOUNDATION
– Report to the Community –
THE YELLOWSTONE CLUB COMMUNITY FOUNDATION PROVIDES RESOURCES TO QUALIFIED NONPROFIT ORGANIZATIONS IN THE GREATER BIG SKY AND GALLATIN VALLEY AREA THAT PROMOTE COMMUNITY SERVICE, EDUCATION AND CONSERVATION.

YCCF IS FUNDED BY MEMBERS, FRIENDS, INVESTORS AND MANAGEMENT OF YELLOWSTONE CLUB.
THE FOUNDATION

The Yellowstone Club Community Foundation (YCCF) is a natural outgrowth of the long-standing commitment of Club Members to the Big Sky community. From the Club’s earliest days, outreach and support to area residents has been a core value and Members can be proud of the ways in which the Yellowstone Club has helped individuals, families, and more recently, the local organizations which serve them.

Since the beginning of 2010 and during the first two years as a registered 501(c)(3), YCCF has provided more than $600,000 in funding to more than 50 nonprofit and school groups. The impact of these contributions are everywhere and can be easily seen in the infrastructure YCCF has helped build, such as the new Big Sky hockey rink, the Ophir School computer lab and improvements in local parks and trails.

Perhaps less visible are the dramatic changes YCCF grants have made in the individual lives of our southwest Montana neighbors. Benefitted by YCCF funds, disadvantaged school children are receiving adequate nourishment, at-risk youth are given opportunities to turn their lives around, and local children are able to enjoy enriching educational experiences in their own community. The YCCF approach – helping local nonprofits do their good work – is leveraging donor funds daily to make a profound difference.

COMMUNITY FOUNDATION

A MESSAGE FROM SAM BYRNE
YCCF BOARD PRESIDENT

It is with great pride that I present the first Report to the Community for the Yellowstone Club Community Foundation. Supported by Members and friends of the Yellowstone Club, the foundation made grants totaling more than $600,000 since its inception. The funds supported an array of worthy initiatives, from mentoring programs for at-risk teens to wildlife conservation, to the Gallatin Valley Food Bank, and much more. We are committed to maintaining or increasing this level of support in the year to come.

Since its inception two years ago, the foundation has put down roots from Big Sky to Bozeman and throughout the greater Gallatin Valley. Under the leadership of Executive Director Casey Schwartz – and because of your generosity – the foundation has actively supported programs that reflect the core values of the community: education, conservation and community service.

As President of the foundation’s board, I want to stress my and the entire board’s commitment to transparency about what we have done – and what we hope to do. The foundation is committed to serving our Montana community for the long haul, and we look forward to discussions with friends and neighbors about benefiting the Valley now and in the future.

Sincerely,
Sam Byrne, YCCF Board President
**CONSERVATION**

**GALLATIN VALLEY LAND TRUST**

The Gallatin Valley Land Trust (GVLT) protects the open space, farm-lands and wildlife habitat of Southwest Montana by partnering with private landowners in conservation agreements and by building trails through public and private partnerships. Since 1990, the GVLT has helped conserve more than 56 square miles of land in the Gallatin Valley.

*Foundation’s Impact*

- YCCF’s investment in GVLT helped launch the *Flora of Montana’s Gallatin Region: Greater Yellowstone’s Northwest Corner* by Whitney Tilt, which is the first wildflower guide specifically for this region of Montana. The book is for sale by local retailers and, thanks to YCCF’s investment, proceeds of the book go to GVLT’s private land conservation and community trail programs.
- Funding from YCCF helps GVLT continue to partner with private landowners to sustain their stewardship of family lands using voluntary conservation agreements. GVLT’s professional staff and twenty-year track record help landowners find conservation solutions that work on the ground.
- The YCCF grant also helps GVLT’s community trails program, which this year engaged volunteers in more than 2,000 hours of trail stewardship, including weed pulling, fence removal, and trail resurfacing. GVLT also helped build three new critical connector trails in the Main Street to the Mountains trail system to make trail linkages safer and more accessible for the community.

“We were drawn to this valley years ago because of its great beauty, its abundant bird and wildlife populations, and its rich natural resources. A conservation easement made sense to us as we could live here and enjoy all the area has to offer and we could also have an impact in preserving and conserving for the future what we so highly regard and appreciate. The staff at Gallatin Valley Land Trust was wonderful to work with! They worked closely with us in drafting an easement that would allow us to live and use the land as we intended while also protecting its unique and valuable resources.”

Bill and Elyse End
Conservation easement donors and former L.L. Bean Executive
**BIG SKY COMMUNITY CORPORATION**

In a resort town based on mountain recreation, the Big Sky Community Corporation provides the two elements most necessary for residents and visitors to take advantage of their natural resources: trails and land on which to play, and the recreational programming that brings people together to do so. A primary mission of the BSCC is to develop and fully utilize the Big Sky Community Park, where the nonprofit oversees community day camp and local sports programs, including softball, soccer, tennis and skateboarding.

*Foundation’s Impact*

- Developing a community park without tax district funding is a long-term enterprise. YCCF helped accelerate this process by providing the funds that readied many of the park’s facilities for play. This year, YCCF funds allowed the soccer fields to be sodded with grass, the tennis courts resurfaced, and built the park’s first paved basketball court. As a result, local and guest use of all of these park facilities was enhanced and increased upon their completion.
- YCCF funding made it possible for more than twice as many local children to attend Camp Big Sky’s all-day day camp program: Enrollment increased from a daily average of seven kids to 17 in this program that provides quality outdoor experiences and daily literacy components for children of working parents five days a week, all summer long.
- By reducing costs to families and increasing enrollment, the YCCF grant also made it possible for Camp Big Sky to offer premium programs at affordable prices to visitors and residents alike. Enrollment for theater programs such as Big Sky Broadway and archery camp (which also used the facilities of the YCCF funded Jack Creek Preserve) increased dramatically as a result.

**JACK CREEK PRESERVE FOUNDATION**

The Jack Creek Preserve Foundation promotes wildlife conservation and youth education by sharing 4,600 acres of pristine wilderness adjacent to the Yellowstone Club, Big Sky Resort, Moonlight Basin Ski area and Lee Metcalf Wilderness with the public.

*Foundation’s Impact*

- Two new miles of publicly accessible trail were created using YCCF contributions. Some of these trails are accessible directly from the Yellowstone Club property.
- YC Members and the public now have access to a state of the art archery range.
- Lone Peak High Students helped develop eight interpretive tour pamphlets for use on the trails.
- Fifty local high school students were able to access the land for experiential education.
This year marks the 100th birthday of the Ophir School District, which has served the children of Big Sky and Gallatin Canyon continually since its establishment in 1912. In the past five years, enrollment at the school has reached new highs with the addition of Lone Peak High School—a historic accomplishment marking the first new High School District to open in Montana in forty years. A six-man football team, the first ever, took to the field this fall to packed stadiums full of local supporters.

Recognizing the pivotal role a quality school plays in the life of any community, YCCF has consistently directed funding to help this rural school stay on pace with better-funded urban counterparts by paying special attention to both technology and arts education. Using both direct grants to the district, as well as grants to other nonprofits that also raise money for the school, YCCF has worked hard to provide the equipment, facilities and personnel necessary to create a school that reflects the values of the Big Sky community.

**Foundation’s Impact**

- YCCF’s sustained commitment to keeping the Ophir District students up to date with technology resulted in the purchase of classroom laptops, SMART Boards, and other equipment that allows students to access resources and classrooms continents away. As a result of these technology donations, the district made the decision to create a new position for a technology instructor, who now has the equipment to teach the upper-level computer courses imperative for a high school graduates.

- Family counseling and mental health services, otherwise largely unavailable in Big Sky, were made possible by a YCCF grant.

- YCCF funding made local music instruction available both during and after the school day possible for dozens of children. Previously, this kind of instruction was only accessible in Bozeman.

- YCCF monies also provided the new high school with equipment and funding to launch a pep band which began playing for winter basketball home games.

*“Having access to a violin instructor during the school day and after school has made music instruction possible for our son. It was especially great for him to see professionals play at the Classical Music weekend you funded. What an inspiration! Thank you.”*

–Mother of 8 year old violin student
EDUCATION

FRIENDS OF THE AVALANCHE CENTER
The Friends of the Gallatin National Forest Avalanche Center is a nonprofit dedicated to supporting the work of the Gallatin National Forest Avalanche Center through education and awareness. Based in Bozeman, Montana, the GNAC covers an area of approximately 10,000 km², including the Bridger, Gallatin, Madison, and Washburn Ranges, the Lionhead area near West Yellowstone, and the mountains around Cooke City.

The Friends of the Avalanche Center provides a means for individuals and organizations to financially support the Gallatin National Forest Avalanche Center (GNFAC), as well as provides avalanche education to all ages and user groups in southwest Montana. During the 2010 - 2011 winter, ‘Friends’ helped support 79 talks, seminars and field sessions to over 4,500 people.

The GNFAC put out 145 daily avalanche advisories last winter. Over 4,000 people a day accessed these advisories which discuss mountain weather, snowpack and avalanche information in detail. The Friends help support the GNFAC staff in their mission of helping all backcountry users make sound, safe decisions. They also provide education and safety messages through our “Beacon Parks” in West Yellowstone and Bozeman. These structures allow folks to practice their beacon and rescue skills before they head into the backcountry.

The grant from the YCCF helps to offset these annual expenses.

Foundation’s Impact
• The YCCF’s support amounts to 20% of the Avalanche Education Program budget and directly effects the GNAC’s ability to reach out into the community to provide free avalanche education.

MUSEUM OF THE ROCKIES
With 150,000 visitors to the Museum each year, the Museum of the Rockies is the most visited indoor attraction in the state. Accredited by the American Association of Museums, MOR is also a Smithsonian Affiliate and a federal repository for fossils.

Foundation’s Impact
• Through its sponsorship of the Opening Doors for Montana Schoolchildren, YCCF helped nearly 9,000 local Pre-K and up schoolchildren visit the museum.
• By providing funds for the Museum’s Tours for Tots program, YCCF has doubled the frequency of this popular museum offering which introduces preschoolers to the wonders of museum learning with hands on activities and special tours. The program is now offered six times a month, serving an average of twenty children in each session.
COMMUNITY SERVICE

GALLATIN VALLEY FOOD BANK
The Gallatin Valley Food Bank offers food security in ways designed to provide dignity to those in need. Among other programs, the Food Bank offers an Emergency Food Box Program, a Senior Food Program, and a Summer Lunch Program for Children.

Foundation’s Impact
• Nearly 1,300 additional holiday food boxes were distributed the week before Thanksgiving as a direct result of YCCF financial contributions.
• A directed gift from YC members connected to the Goldman Sachs Gives Fund enabled YCCF the ability to fund and maintain the new Healthy KidsPack program. This new program provided 13,704 bags of nutritious, shelf-stable, kid-friendly food for school-aged children to take home at the end of each week in easy-to-use, unmarked backpacks. Most of these children (approximately 380 each week) rely on federally funded breakfast and lunch programs during the school week for their nutrition. Since April of 2011, three new schools have been added to this program (Gallatin Gateway, Ophir, and Amsterdam) for a total of 10 schools participating with additional children receiving KidsPack in all the participating schools. This equates to a 42% increase over the start of the 2010-2011 school year. This substantial increase was made possible because of the support of the Yellowstone Club Community Foundation.

EAGLE MOUNT
A home-grown Bozeman nonprofit, Eagle Mount’s mission is to provide therapeutic recreation opportunities for people of all ages and disabilities. Working with Eagle Mount’s paid staff and trained volunteers as well as adaptive equipment and techniques, individuals with special needs are challenged to achieve the previously unthinkable in skiing, ice skating, swimming, horseback riding, kayaking, rock climbing, and more. Children with cancer are given the freedom of normalcy participating in one of three summer oncology camps.

Foundation’s Impact
• The Big Sky Kid camps, now over two decades old, are held for children with cancer and their families. Thanks to YC Members and YCCF funding, a record number of children with cancer were able to come to Big Sky for a summer camp where they were able to grow, learn, and simply be kids having fun.
• Military personnel who have been disabled make up a growing number of Eagle Mount clients. Due to a YCCF partnership, Eagle Mount will launch its first ever EMBLEM Ski Camp for wounded warriors in February of 2012.
COMMUNITY SERVICE

BIG SKY YOUTH EMPOWERMENT

Big Sky Youth Empowerment provides local at-risk youth with an unparalleled mentoring program. By immersing youth in outdoor adventures and character education, BYEP programs demonstrably decrease problem behavior, develop character, and increase individual potential. BYEP programs are designed so that graduates have actionable plans that lead to independence through education or vocation.

Foundation’s Impact

- Funding from YCCF in 2011 allowed BYEP to continue providing scholarships for its ‘Approach’ program (adventure-based group mentoring) and made it possible to create an extension program now providing eighteen at-risk youth with year round scholarships to its new program, the ‘Crux’. The Crux program focuses on academics, character education, independent living skills (finances, employment and life after high school), and stewardship (to oneself, the community, and the environment).

- During 2011, sixty teenagers from Bozeman, Belgrade and Big Sky were provided YCCF-funded scholarships to BYEP’s year-round, comprehensive mentoring program. Youth participated in snowboarding, skiing, rock climbing, and whitewater rafting, while also being exposed to a thorough character education curriculum.

BIG SKY YOUTH EMPOWERMENT PROGRAM EVALUATIONS (Rated by Parents of BYEP Participants)

98%  Improved child’s self image / self confidence
78%  Positive change in accountability
73%  Reduced child’s negative and/or illegal behaviors (if applicable)
92%  Positive change in ability to create and maintain relationships
63%  Positive impact on your child’s school record
81%  Positive change in family interaction
87%  Positive change in general attitude
72%  Positive change in trustworthiness
79%  Positive change in communication
96%  Positive change in appreciation for the outdoors
78%  Positive change in respect
Yellowstone Club Community Foundation will celebrate its 2nd anniversary at the end of 2011, and thanks to the generosity of Yellowstone Club Members and other supporters of the YCCF, 2011 was a real growth year with contributions totaling over $1 million dollars in cash and in-kind donations. This amount reflects an almost doubling over our 2010 total contributions! This level of contribution is an incredible testament of not only the generosity, but also the commitment of the Yellowstone Club Membership to be an important and integral part of the Big Sky and greater Bozeman community.

Grants and sponsorships awarded by YCCF went to over 50 different recipients and amounted to a total of $476,894 in 2011 which was a 159% increase from what the YCCF was able to fund in 2010.

Overhead expenses increased slightly from 2010 to 2011 as we completed our obligations regarding the dissolution of DreamCatcher Endowment, Inc. which included preparation of their tax returns and other legal requirements. YCCF also engaged the services of an independent auditor, Anderson Zurmuhlen & Co., P.C. to complete a formal audit of the first year of operations and provide important feedback regarding the financial status and record keeping of YCCF. A copy of the audit report is available to those who are interested.

The “in-kind” support noted in the report includes donated wine, goods and services, as well as a portion of the Executive Director’s salary.

The YCCF reviews grant and sponsorships requests twice a year, once in the spring and again in December with the outflow of the payments to the recipients coming in June and January, respectively. We look forward to another successful year in 2012 and to all of the many great achievements throughout the community we will see as a result of the hard work of our nonprofit partners.

Charlie Callander, YCCF Secretary-Treasurer

“Thank you so much for having our son in the Big Sky Broadway Program. The following day after the camp ended, he cried and asked to go back to Big Sky Broadway Camp. He is very much looking forward to another Broadway Camp and so are we.”

-Parent of a seven-year old local camper
**Financial Summary**

### Contributions and Support to YCCF

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<th>2010</th>
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<td>Contributions</td>
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<td>In-Kind Support</td>
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*2011 data is unaduited. 2010 audited financial statements may be obtained from YCCF. IRS Form 990 is available at www.yellowstoneclubfoundation.org

### Grants and Total Expenses

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<th>2010</th>
<th>2011</th>
<th>2010-2011 Combined Grants &amp; Sponsorships Awarded</th>
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<td>Program Grants &amp; Sponsorships</td>
<td>$184,200</td>
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<td>Total 2010-2011 Combined Fundraising and Operating Expenses</td>
<td>$490,771</td>
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*Grant applications from December 1 deadline will be awarded in January 2012.*

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- [Gallatin Valley Food Bank](#)
- [Jack Creek Preserve Foundation](#)
WHY WE GIVE & WHY YOUR DONATIONS ARE SO IMPORTANT

The Yellowstone Club Community Foundation has worked hard to establish itself in Big Sky and the greater Gallatin Valley community as a committed and reliable community resource. The foundation is funded entirely through the generosity of friends and Members of the Yellowstone Club. The donations reflect a strong and sustained commitment to programs and initiatives that we hope reflect Montana values: education, conservation and community service.

The programs identified and supported by the foundation reach many corners of Gallatin Valley, and all are worthy endeavors. Ophir School, the heart of the Big Sky community, is one of several nonprofit partners with an educational emphasis the foundation is committed to supporting. Jack Creek Preserve, Gallatin Valley Land Trust and Big Sky Community Corporation are a handful of the conservation organizations that work hard to protect and maintain this beautiful place. A number of our nonprofit partners provide services to the community. In today’s challenging economic climate, the need for these community resources is great. The Gallatin Valley Food Bank, which strives to provide food security for local citizens in a dignified manner, is one such organization. We are especially honored to support the GVFB’s Healthy KidsPack Program, which ensures children have access to healthy food over the weekend when they might not have another stable food source. YCCF donations helped expand the initiative to three new schools in 2011, and increase the numbers at all of the schools that already had the program.

The programs of our nonprofit partners make a big difference in Big Sky and the Gallatin Valley, and offer a chance for the foundation and Yellowstone Club Members to give with a purpose. That is why it is so important to continue supporting the foundation with your donations of time and dollars in the coming months and years. I thank you wholeheartedly for your support, and welcome your ideas, suggestions and questions at any time. I look forward to our continued success.

Sincerely,

Casey Schwartz, YCCF Executive Director

# FUNDRAISING #

NEW YEAR’S EVENT AND AUCTION

Last year’s New Year’s Eve Party and benefit for the Yellowstone Club Community Foundation was more than a party and a celebration of historic ski conditions; it was also an outpouring of generosity that typifies the Yellowstone Club spirit.

Join us again this year as we offer the exclusive opportunity to Name Your Own Ski Run right here at the Yellowstone Club! The gladed area to the left of “Family Tree” presently known as “Trash Can Trees,” needs a new name, and we look forward to learning what that new name will be in 2012!
FUNDRAISING

2011 & 2012 EVENTS

December 2011
New Year’s Eve Event featuring
“Name that Run” Auction

March 2012
Ski Invitational and
YCCF Wine and Song Event

August 2012
3rd Annual Weiskopf Sportsman Cup

PLEASE CONSIDER A DONATION
There are three easy ways to give.

MAIL A CHECK
Yellowstone Club Community Foundation
1111 Research Drive, Unit B
Bozeman, Montana 59718
– OR –

THROUGH YOUR YC ACCOUNT
– OR –

DONATE STOCK OPTIONS THROUGH D.A. DAVIDSON & CO.
For more information, please contact
Molly Sharp
D.A. Davidson & Co.
P. O. Box 8000
Bozeman, Montana 59715
(406) 587-5461

SKI INVITATIONAL AND YCCF WINE AND SONG EVENT
The Wine and Song event last year was such a hit, we will be doing it again in 2012! Please join us in March for a special evening of music with legendary performer, Shawn Colvin and special guest. In addition, a few lucky bidders will go home with exclusive wine crafted especially for this event by David Arthur Vineyards.

WEISKOPF SPORTSMAN CUP
This event was established three years ago to honor Tom Weiskopf for his commitment and dedication to the Yellowstone Club and his design of the world class golf course that we all enjoy today. The Third Annual Tom Weiskopf Sportsman Cup will be in August and this is your opportunity to show off your golf game, while supporting the YCCF. Mark your summer calendar now for this fantastic auction and sporting event.
YCCF is proud to have offered support to the following organizations in 2010 & 2011

Arts Council of Big Sky
Belgrade Community Library Foundation
Belgrade High School ProStart
Belgrade Interm. School P&T for Kids
Big Brothers Big Sisters of Gallatin County
Big Sky Community Corporation
Big Sky Institute
Big Sky Ski Education Foundation
Big Sky Transportation District
Big Sky Youth Empowerment
Blue Water Task Force
Bozeman Amateur Hockey Association
Bozeman Deaconess Foundation
Bozeman Public Library Foundation
Bozeman Schools Foundation
Bozeman Swim Club
Bozeman Symphony
Cancer Support Community
Central Valley Fire District
Child Care Connections
Craighead Environmental Research Institute
Eagle Mount Bozeman
Emerson Cultural Center
Friends of Big Sky Education
Friends of the Avalanche Center
Gallatin Valley Food Bank
Gallatin Valley Land Trust
Greater Gallatin United Way
Hans Saari Memorial Fund
HAVEN
Heart of the Valley Animal Shelter
Intermountain Opera Bozeman
Jack Creek Preserve Foundation
Junior Achievement of Montana
Keystone Conservation
Madison County Food Bank
Madison Valley Ranchlands Group
Monforton School Athletic Program
Montana Meth Project
Montana Mountaineering Assoc.
Montana Outdoor Science School
Montana Shakespeare in the Parks
Morningstar Learning Center
Museum of the Rockies
Ophir School District 72
PSIA-NRM
Ronald McDonald House Charities of MT
Rotary Club of Big Sky
The University of Montana Foundation
Thrive
Toys for Tots
Women in Action
Women in Business Conference
Yellowstone Country Guardians
Yellowstone Park Foundation

YCCF BOARD OF DIRECTORS
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James N. Alexander
Annie Hubbard
Jodi Shelton
Chris Wright

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Kevin Hinkle, Yellowstone Club CFO
Mike Finnell, VP, Yellowstone Club Operations

Hans Williamson, Yellowstone Club VP and General Manager
Joann Gould, Yellowstone Club Operations Controller and Assistant YCCF Secretary
“NEVER DOUBT THAT A SMALL GROUP OF THOUGHTFUL, COMMITTED CITIZENS CAN CHANGE THE WORLD. INDEED, IT IS THE ONLY THING THAT EVER HAS.”

- MARGARET MEAD